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SECTION V

INTELLIGENCE METHODS AND TECHNIQUES

Outline of Course

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1. ORGANIZATION

- a. Purpose: To examine and analyze the intelligence processes as professional skills, and illustrate how they are employed in the intelligence cycle.
- b. Scope: The course covers the following major subjects:
  - (1) Collection and source exploitation
  - (2) Intelligence production and presentation
  - (3) Intelligence dissemination
  - (4) Intelligence planning and coordination
  - (5) Counter Intelligence
- c. Lectures: \_\_\_\_\_ lectures will be delivered during this course. Each will be followed by a discussion period.

2. PROGRAM

- a. Lecture No. 145, 1400 - 1450, \_\_\_\_\_ 1951, "The Policy Planning Cycle - Part I" by S/P, Department of State.  
Precis: A consideration of the planning policy cycle from the inception of a policy problem through its various stages of analysis, appraisal, of the consequences of adopting various courses of action, the arrival at a policy decision, the execution of the policy in terms of the specific measures employed to carry it out and the reappraisal of effects of such measures as they, in themselves, generate continuing and differing requirements for intelligence support throughout all stages of the cycle.

b. Lecture No. 66, 1530 - 1620, \_\_\_\_\_ 1951, "The Policy Planning Cycle - Part II" by S/P, Department of State.

Precis: Same as above.

c. Lecture No. 67, 1400 - 1450, \_\_\_\_\_ 1951, "The Intelligence Cycle" by the Director, CIA Intelligence School.

Precis: An analysis of the processes and their cyclical nature vis the further effect of collection action in stimulating the formulation of requirements for additional information; the consequent processing of such information for planning and operational intelligence reports and estimates, the reappraisal processes involved when intelligence has affected policy formulation and has thereby generated additional intelligence requirement which cause the cycle to be constantly repeated.

d. Lecture No. 68, 1530 - 1620, \_\_\_\_\_ 1951, "The Principles of Intelligence Collection" by [REDACTED]

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Precis: A summary of the factors governing the formulation of requirements, the selection of specific collection media to be employed in meeting the requirements and a discussion of the machinery available for collection of information.

e. Lecture No. 69, 1400 - 1450, \_\_\_\_\_ 1951, "The Principles of Source Exploitation" by O/CI..

Precis: An analysis of the distinguishing differences of various types of sources and the special techniques involved in deriving

information from them such as Mass Communications media, Aerial Photography, Foreign Language documents, foreign nationals, domestic sources of foregoing information, etc.

f. Lecture No. 70, 1530 - 1620, \_\_\_\_\_ 1951, "The Evaluation Process" by O/RR.

Precis: The processes and techniques of evaluation of information reports. The definition of evaluation and the two-fold purpose of evaluations.

g. Lecture No. 71, 1400 - 1450, \_\_\_\_\_ 1951, "The Collation Processes" by O/RR.

Precis: The principles of collation, its relation to evaluation and to the analytical processes, methods employed by analysts to accomplish collation.

h. Lecture No. 72, 1530 - 1620, \_\_\_\_\_ 1951, "The Analytical Process" by O/RR.

Precis: The objective of analysis and its relationship to the intelligence production function.

i. Lecture No. 73, 1400 - 1450, \_\_\_\_\_ 1951, "Synthesis in the Intelligence Process" by O/NE.

Precis: Definition and examination of principles of synthesis and its importance in the intelligence production process.

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j. Lecture No. 74, 1530 - 1620, \_\_\_\_\_ 1951, "Interpretation" by O/NE.

Precis: The principles of deriving processed information resulting from analysis of data and its relationship to specific national security purposes.

k. Lecture No. 75, 1400 - 1450, \_\_\_\_\_ 1951, "Presentation of Intelligence" by O/NE.

Precis: A general discussion of oral, written and graphic presentation techniques.

l. Lecture No. 76, 1530 - 1620, \_\_\_\_\_ 1951, "Oral Presentation" by O/CI.

Precis: The principles of oral presentations and briefings, high and low level; single situations and summary briefings.

m. Lecture No. 77, 1400 - 1450, \_\_\_\_\_ 1951, "Written Presentations" by O/NE.

Precis: Summary of various types of written reports utilized for written presentations of intelligence, including the distinguishing differences of the scope and terms of reference for various types of reports for specific end-use purposes.

n. Lecture No. 78, 1530 - 1620, \_\_\_\_\_ 1951, "The Use of Graphic Media in Intelligence Presentations" by O/RR.

Precis: A discussion of graphic media for both oral and written presentations in terms of maps, charts and other graphic media.

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o. Lecture No. 79, 1400 - 1450,                    1951, "Planning  
the Scope and Terms of Reference of the Intelligence Product"  
by O'NE.

Precis: A discussion of basic principles governing the formulation  
and design of intelligence reports for various purposes; who makes  
the decisions and how firm is it in view of cyclical nature of the  
intelligence process.